MANAGING IN UNCERTAIN AND RESOURCE CONSTRICTED TIMES:
BURRELL AND MORGAN REVISITED. CONTEMPORARY INSIGHTS FROM
SOCIAL SCIENCES AND IMPLICATIONS FOR MANAGEMENT

Prof. Chris Callaghan
School of Economic and Business Sciences
University of the Witwatersrand
E-mail: chris.callaghan@wits.ac.za

Management theory has a long history of drawing from social science theory to provide useful theoretical frameworks for managers. In resource constrained times, and in global contexts of uncertainty, need for theory to provide insights for managers has perhaps never been so important. While certain pillars of social science theory have provided the bedrock upon which management has built certain of its literature, this paper argues not all social science tenets have been immune to the vagaries of contextual change over past decades. This paper seeks to revisit seminal social science literature on paradigms, and to derive a model of paradigm relationships in relation to management’s relationships to other social sciences. Central to this reflexive engagement is the argument social science validity is contingent on multiplicity of perspectives, and that paradigm incommensurability is antithetical to notions of contemporary validity.