



Current excitement in the field of Asset Management

Johannes Coetzee March 2013



Leading Questions



What is asset management? Is it just another name for maintenance?

How do you justify Asset Management?

What is the latest on the international standard for asset management?

Where is South Africa on AM in relation to the rest of the world?







What is Asset Management?



How do you optimise the utilisation and performance of





while containing the risks ...







... sustainably?







Asset Management





Physical asset management

Systematic and coordinated activities and practices through which an organisation optimally manages its assets, and their associated performance, risks and expenditures over their life cycle for the purpose of achieving its organisational strategic plan.

PAS 55-1:2008

Or put more simply

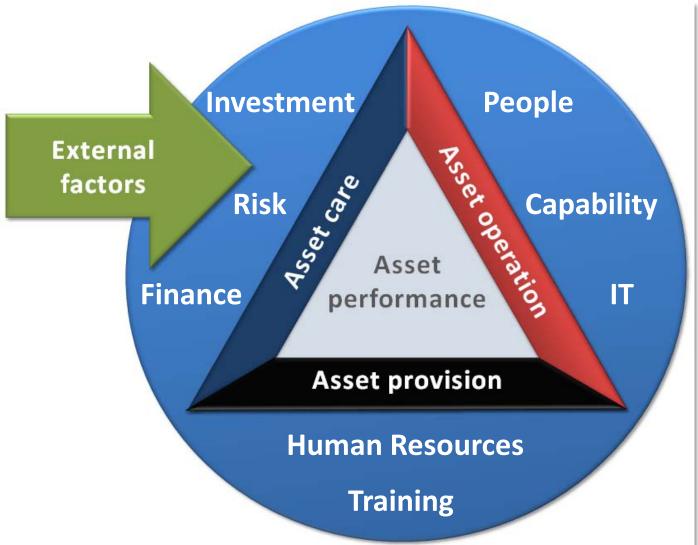


The optimum way of managing physical assets to achieve a desired and sustainable outcome



Asset Management Definition







Physical Asset Management



Vital context: business objectives, policies,

regulation,

performance

management

condition, performance,

opportunities

requirements, risk

Important interface:

activities, costs and

Important interface:

motivation, communication, roles and responsibilities, knowledge, experience, leadership, teamwork

total business

Human assets

Physical assets

Information assets

Important interface:

reputation, image, morale, constraints, social impact

PAS 55: 2008

Important interface:

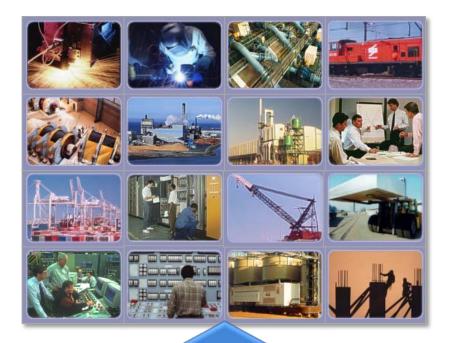
life cycle costs, capital investment criteria, operating costs

Intangible assets



The Asset Management Challenge





Improved performance

Fewer resources

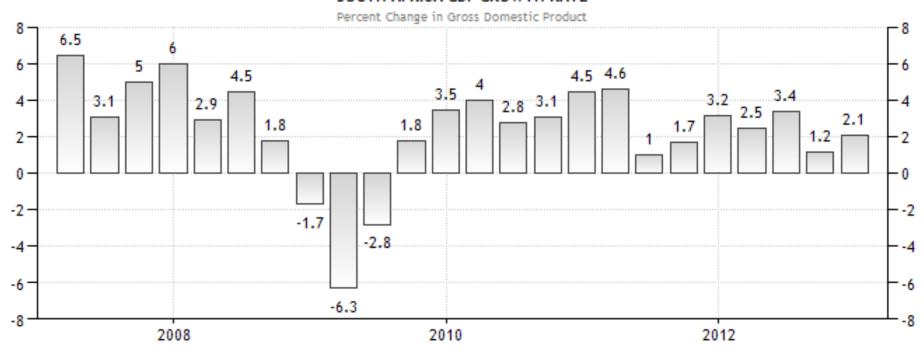




SA GDP Growth Rate still under pressure



SOUTH AFRICA GDP GROWTH RATE



WAR THE THE



When things were going well...





Effects of Economic Downturn

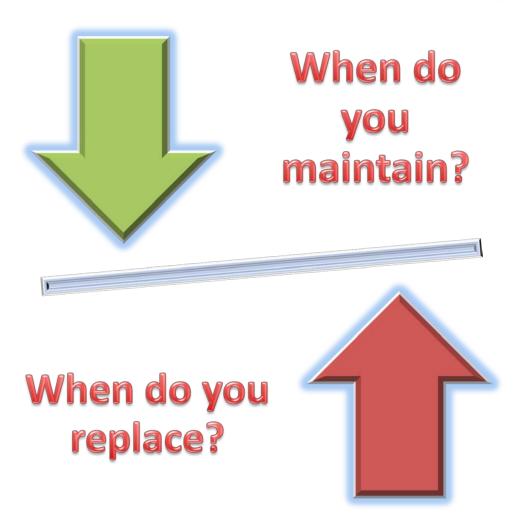




Asset Management Challenge



Current economic circumstances forces companies to retain their equipment longer in order to reduce capital employed









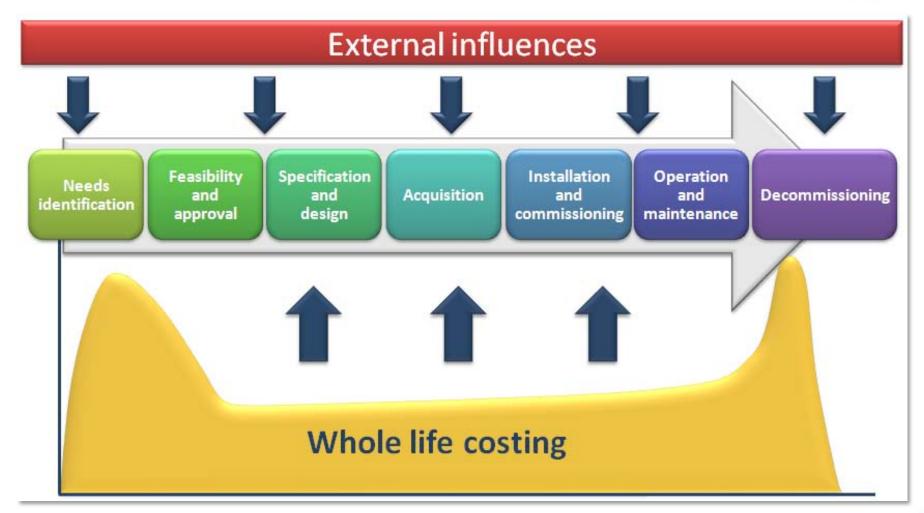
HOW to justify AM?



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Life Cycle Management







Life Cycle Definition



time interval that commences with the identification of the need for an asset and terminates with the decommissioning of the asset or any associated liabilities

PAS 55-1:2008

Needs identification Feasibility and approval Specification and design

Acquisition

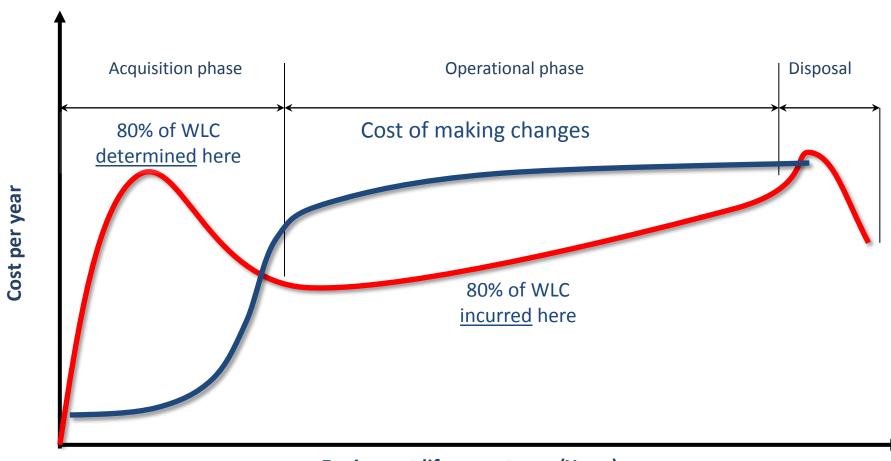
Installation and commissioning Operation and maintenance

Decommissioning



Scope for Improvement





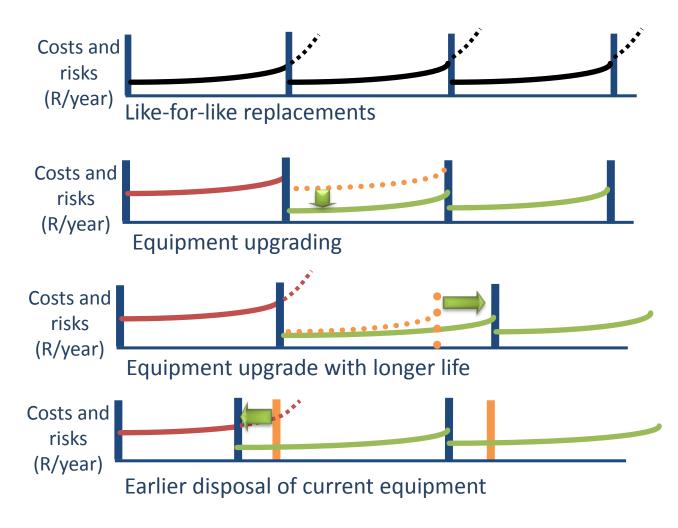
Equipment life expectancy (Years)



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Typical Life Cycle Decisions







Whole Life Costing



The calculation of the present value of all costs an asset will incur throughout its life cycle in order to make balanced and informed decisions about the acquisition, refurbishment and disposal of assets

Asset life

Need for benefit

Acquisition

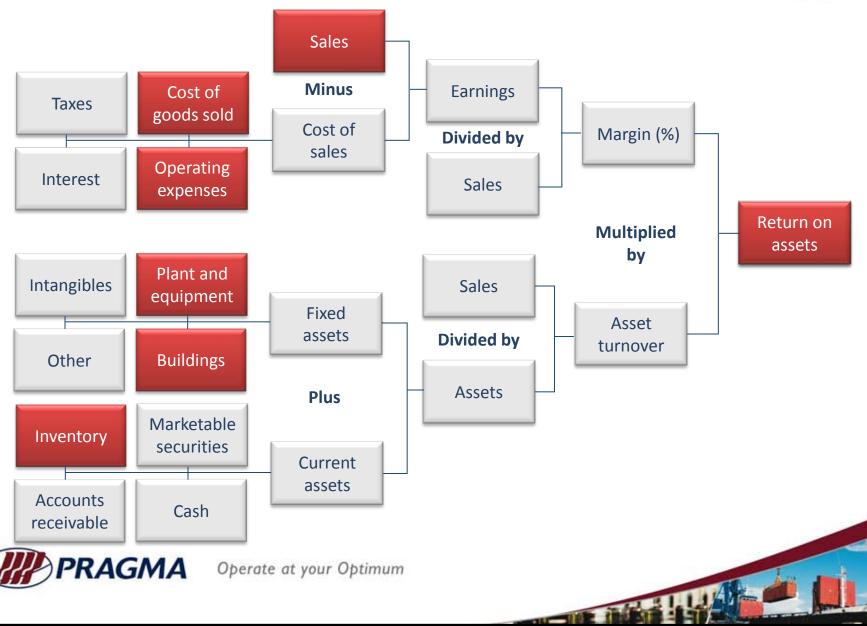
Operation

			Chosen Option				
Truck	Units	240 Ton	320 Ton	Year 1	Year 2	Year 5	Year 10
Production							
Hours per annum		6,500	6,500	6,500	6,500	6,500	6,500
Tons /Hour		481	608	600	550	550	600
Annual Tons		3,126,500	3,952,000	3,900,000	3,575,000	3,575,000	3,900,000
Capital							
Capital Cost	US\$	2,500,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Life	Hours	80,000	70,000	70,000	70,000	70,000	70,000
Capital Unit Costs	\$/hour	31	43	43	43	43	43
Working Costs							
Parts	\$/hour	39	52	52	65	90	45
GET	\$/hour	1	1	1	1	1	1
Lub	\$/hour	7	8	8	8	8	8
Maint Labour	\$/hour	9	10	10	12	18	10
Overheads	\$/hour	6	6	6	6	6	6
Operator Costs	\$/hour	10	10	10	10	10	10
Tyres	\$/hour	25	50	50	50	50	50
Diesel @ 0.60	\$/hour	71	81	81	81	81	81
Other	\$/hour	3	3	3	3	3	3
Total W Costs	\$/hour	171	221	221	236	267	214
,	\$/Tonne	0.36	0.36	0.37	0.43	0.49	0.36
Total Costs	\$/hour	202	264	264	279	310	257
	\$/Tonne	0.42	0.43	0.44	0.51	0.56	0.43
For 4,000,000 Tonnes							
Truck Op Cost/Anum	\$/Anum	1,422,037	1,453,947	1,473,333	1,716,364	1,941,818	1,426,667
Revenue/Month/Truck	\$m @ XYZ	3.6	4.6	4.6	4.2	4.2	4.6



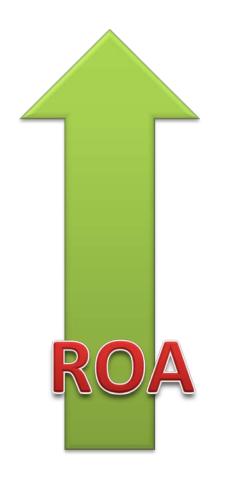
Financial Justification





The Benefits







Asset performance



Cost reduction



Risk reduction





International Standard for AM?



A Standard for Asset Management?www.pragmaworld.net

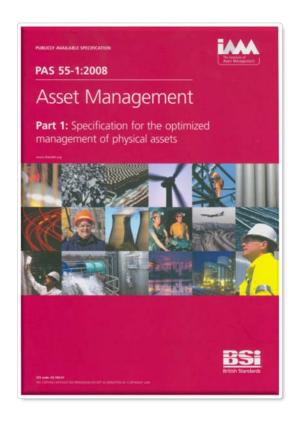






What is PAS 55:2008?





PAS = Publically Available Specification

Released by the British Standards Institution (BSI)

Led by the Institute of Asset Management (IAM)

Used input from global experts

Released in 2004, revised in 2008

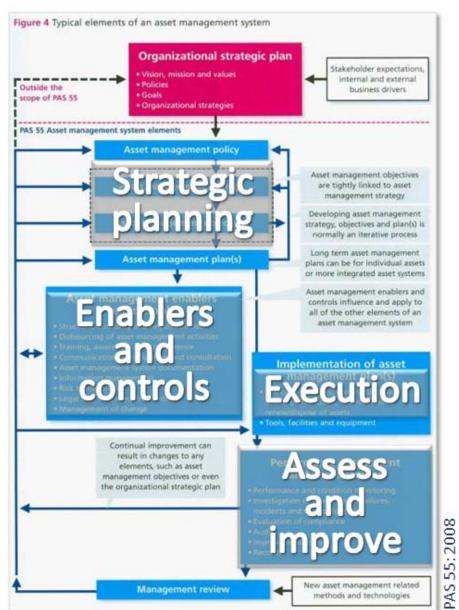
Applicable to any organisation where physical assets are critical for success





PAS 55-2:2008 Framework





Why ISO 55000?



PAS 55 is a "Specification", not a standard

One of many specifications / standards being incorporated into ISO 55000

ISO 55000
Asset
management –
Overview,
principles and
terminology

ISO 55001
Asset
management –
Management
systems:
Requirements

ISO 55002
Asset
management –
Management
systems:
Guidelines
on the
application of
ISO 55001



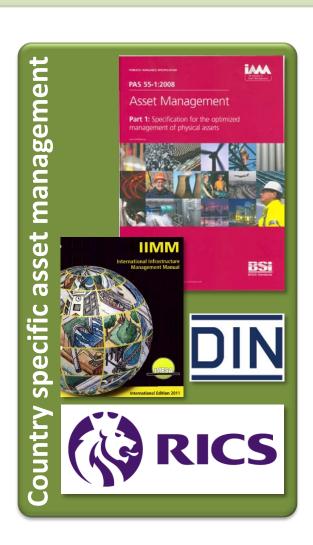
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Where does PAS 55 fit in?



Evolution of asset management

Maintenance







Is SA Part of the Blobal AM Picture?



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Vision: "To be the AM institute for Africa"

http://www.saama.org.za/





To uplift the professional status of the asset management practitioner by raising the professional standards of asset management in industry.

- To facilitate the establishment, maintenance and improvement of common specifications for maintenance / asset management
- To encourage, promote, aid and affect the voluntary interchange of data, information, experience, ideas and knowledge on methods, processes, techniques and technology relating to the asset management field among members of SAAMA.
- To stimulate and promote education, training and original research in the maintenance / asset management field. To build synergistic rapport between companies on maintenance issues.
- To create liaison with similar associations abroad and to promote asset management as a means to longterm asset health



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ISO55000 Feedback



- Next/final workshops end April in Calgary, Canada
- SA delegation
 - Rob Childs I@Consulting
 - Dean Griffin (lead) Pragma
 - Louw Kannemeyer SANRAL
 - Logan Reddy Eskom
 - Pierre Swart Sasol
 - Krige Visser SAAMA
- Final release April 2014









Vision:

To be a worldwide community of organizations providing leadership for maintenance & asset management communities

http://gfmam.org





Why does GFMAM exist?



Objectives:

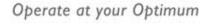
To bring together, promote and strengthen the Maintenance and Asset Management community worldwide

To support the establishment and development of associations or institutions whose aims are maintenance and asset management focused

To facilitate the exchange and alignment of maintenance and asset management knowledge and practices

To raise the credibility of member organizations by raising the profile of the Global Forum





GFMAM members



Brazilian Maintenance and Asset Management Society (ABRAMAN), Brazil

Asset Management Council (AMC), Australia European Federation of National Maintenance Societies (EFNMS), Europe

Federación Iberoamericana de Mantenimiento (FIM), Latin Americas, Portugal & Spain

Gulf Society of Maintenance Professionals (GSMP), Arabian Gulf Region

Institute of Asset Management (IAM), UK

Plant Engineering and Maintenance Association of Canada (PEMAC), Canada The Society for Maintenance and Reliability Professionals (SMRP), USA The Southern African Asset Management Association (SAAMA), South Africa



Finance Standards Engineering Competences ISO 31000 **GFMAM:** Conceptual Models The AM Awards Engineering standarys Characteristics of Frameworks. Good Models Landscape Desired Output Reset Management Principle Other Competence Frameworks ISO 55000 series, PAS 55, Other AM standards & **AM Processes** The Core Knowledge & 150 9001 **Practices** Stope Asset Management Subject Management Managem Assessment Nethodology evel 1 Level 2 Level 3 Level 4 Level 5 Subject Specific Guidance Qualifications Example Case Studies Papers & Proceedings How To MBA Guides Knowledge

Landscape Subjects



The following 39 Asset Managements Subjects have been identified:

Subject Group	Asset Management Subject	
	Asset Management Policy	
	Asset Management Strategy	
Asset Management Strategy and Planning	Demand Analysis	
and riaming	Strategic Planning	
	Asset Management Plan	
	Whole-life Cost & Value Optimisation	
	Operations & Maintenance Decision-Making	
Asset Management	Capital Investment Decision-Making	
Decision-Making	Resourcing Strategy & Optimisation	
	Shutdowns & Outage Strategy & Optimisation	
	Ageing Assets Strategy	



	Subject Group	Asset Management Subject	
L		Technical Standards & Legislation	/8
	Lifecycle Delivery Activities	Asset Acquisition & Commissioning	orld.net
		Systems Engineering	-
		Configuration Management	
		Maintenance Delivery	
		Reliability Engineering	
		Asset Operations	
		Resource Management	
		Shutdown & Outage Management	
		Fault & Incident Response	
		Asset Rationalisation and Disposal	
	Asset Knowledge Enablers	Asset Information Strategy	
		Asset Knowledge Standards	
		Asset Information Systems	
		Asset Data and Knowledge	
	Organization and People Enablers	Contract & Supplier Management	
		Asset Management Leadership	
		Organizational Structure & Culture	
		Competence & Behaviour	
R	Risk & Review	Criticality, Risk Assessment and Management	
		Contingency Planning & Resilience Analysis	
		Sustainable Development	
		Weather and Climate Change	
		Asset & Systems Change Management	
		Assets & Systems Performance & Health Monitoring	
		Management Review, Audit & Assurance	
		Accounting Practices	
		Stakeholder Relations	0 A

GFMAM Feedback



- Next meetings June (Australia) and November (Canada)
- 8 regions represented, also on ISO teams
- Landscape document drives the GFMAM position on AM
- Certification project SAAMA will be developing a new certificate
- Benefits to members is that SAAMA benchmarks and makes decisions in line with international practices





Closing Remarks

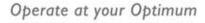


Explore Life Cycle Management and in particular Life Cycle Cost optimisation

Get involved with the various Asset Management platforms and forums

You have the opportunity to get a good head start before ISO 55000 is formally implemented









THANK YOU

Johannes Coetzee

082 44 77 999

johannes.coetzee@pragmaworld.net



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